

National School of Government

Adjusted budget summary

2025/26					
R thousand	Appropriation	Special appropriation	Adjustments appropriation		Adjusted appropriation
			Decrease	Increase	
Amount to be appropriated	228 683	—	—	—	228 683
<i>of which:</i>					
Current payments	111 795	—	—	—	111 795
Transfers and subsidies	112 527	—	—	—	112 527
Payments for capital assets	4 361	—	—	—	4 361
Executive authority	Minister for Public Service and Administration				
Accounting officer	Director-General of National School of Government				
Website	www.thensg.gov.za				

Vote purpose

Provide or coordinate the provision of learning, training and development interventions that lead to improved performance and service delivery in the public sector.

Performance

Indicator	Programme	MTDP outcome	Annual performance		
			Projected for 2025/26 as published in the 2025 ENE	Achieved in the first half of 2025/26 (April to September)	Changed target for 2025/26
Percentage of service delivery improvement plan implemented per year	Administration	Outcome 18: A capable and professional public service	100%	50%	–
Number of business processes mapped in line with the operations management plan per year	Administration		4	2	–
Number of ICT projects enabling the school's operations per year	Administration		6	3	–

Adjusted estimates

Programme		2025/26							
		Adjustments appropriation							
		Expenditure announced in the budget	Unforeseeable /Unavoidable	Virements and shifts	Roll-overs	Self-financing	Other adjustments ¹		
R thousand	Appropriation								Adjusted appropriation
Administration	116 156	—	—	—	—	—	—	—	116 156
Public Sector	112 527	—	—	—	—	—	—	—	112 527
Organisational and Staff Development									
Total	228 683	—	—	—	—	—	—	—	228 683

Adjusted estimates (continued)

Economic classification		2025/26							
R thousand	Appropriation	Adjustments appropriation						Total adjustments appropriation	Adjusted appropriation
		Expenditure announced in the budget	Unforeseeable /Unavoidable	Virements and shifts	Roll-overs	Self-financing	Other adjustments ¹		
Current payments	111 795	–	–	–	–	–	–	–	111 795
Compensation of employees	66 459	–	–	–	–	–	–	–	66 459
Goods and services	45 336	–	–	–	–	–	–	–	45 336
Transfers and subsidies	112 527	–	–	–	–	–	–	–	112 527
Departmental agencies and accounts	112 527	–	–	–	–	–	–	–	112 527
Payments for capital assets	4 361	–	–	–	–	–	–	–	4 361
Machinery and equipment	4 361	–	–	–	–	–	–	–	4 361
Total	228 683	–	–	–	–	–	–	–	228 683

1. Other adjustments include the shifting of funds between votes, the shifting of funds within a vote following a function shift, declared unspent funds, significant and unforeseeable economic and financial events, and expenditure of an exceptional nature in terms of section 6(1)(b) of the Appropriation Act (2025).

Programme 1: Administration

Subprogramme		2025/26							
		Adjustments appropriation							
		Expenditure announced in the budget	Unforeseeable /Unavoidable	Virements and shifts	Roll- overs	Self- financing	Other adjustments	Total adjustments appropriation	Adjusted appropriation
R thousand	Appropriation								
Management	13 370	–	–	–	–	–	–	–	13 370
Corporate Services	97 186	–	–	–	–	–	–	–	97 186
Property Management	5 600	–	–	–	–	–	–	–	5 600
Total	116 156	–	–	–	–	–	–	–	116 156
Economic classification									
Current payments	111 795	–	–	–	–	–	–	–	111 795
Compensation of employees	66 459	–	–	–	–	–	–	–	66 459
Goods and services	45 336	–	–	–	–	–	–	–	45 336
Payments for capital assets	4 361	–	–	–	–	–	–	–	4 361
Machinery and equipment	4 361	–	–	–	–	–	–	–	4 361
Total	116 156	–	–	–	–	–	–	–	116 156

Programme 2: Public Sector Organisational and Staff Development

Subprogramme		2025/26								
		Adjustments appropriation							Adjusted appropriation	
R thousand	Appropriation	Expenditure announced in the budget	Unforeseeable /Unavoidable	Virements and shifts	Roll-overs	Self-financing	Other adjustments	Total adjustments appropriation		
		National School of Government Training Trading Account	112 527	–	–	–	–	–	–	–
	Total	112 527	–	–	–	–	–	–	–	112 527
Economic classification										
	Transfers and subsidies	112 527	–	–	–	–	–	–	–	112 527
	Departmental agencies and accounts	112 527	–	–	–	–	–	–	–	112 527
	Total	112 527	–	–	–	–	–	–	–	112 527

Expenditure outcome for 2024/25 and actual expenditure for 2025/26

Programme	2024/25					2025/26			
	Adjusted appropriation	Outcome				Adjusted appropriation	Adjusted appropriation/ Total (%)	Actual expenditure	
		Apr 24 - Sep 24	Apr 24 - Sep 24 % of adjusted appropriation	Apr 24 - Mar 25	Apr 24 - Mar 25 % of adjusted appropriation			Apr 25 - Sep 25	Apr 25 - Sep 25 % of adjusted appropriation
R thousand									
Administration	110 780	57 396	51.8	108 079	97.6	116 156	50.8	51 684	44.5
Public Sector	107 944	52 894	49.0	107 944	100.0	112 527	49.2	55 139	49.0
Organisational and Staff Development									
Total	218 724	110 290	50.4	216 023	98.8	228 683	100.0	106 823	46.7
Economic classification									
Current payments	106 606	56 621	53.1	105 195	98.7	111 795	48.9	51 343	45.9
Compensation of employees	63 097	31 955	50.6	63 981	101.4	66 459	29.1	32 399	48.8
Goods and services	43 509	24 666	56.7	41 214	94.7	45 336	19.8	18 944	41.8
Transfers and subsidies	107 944	52 894	49.0	108 087	100.1	112 527	49.2	55 356	49.2
Departmental agencies and accounts	107 944	52 894	49.0	108 087	100.1	112 527	49.2	55 356	49.2
Payments for capital assets	4 174	775	18.6	2 741	65.7	4 361	1.9	124	2.8
Machinery and equipment	4 174	775	18.6	2 741	65.7	4 361	1.9	124	2.8
Total	218 724	110 290	50.4	216 023	98.8	228 683	100.0	106 823	46.7

Expenditure trends

Total expenditure in 2024/25 was R216 million, 98.8 per cent of the adjusted appropriation for the year. Mid-year expenditure in 2024/25 was R110.3 million, 50.4 per cent of the adjusted appropriation, whereas expenditure in the first half of 2025/26 was R106.8 million, 46.7 per cent of the adjusted appropriation of R228.7 million. Compared to the first half of 2024/25, expenditure over the same period in 2025/26 decreased by R3.5 million, 3.1 per cent. This was mainly due to the allocation of a portion of expenditure on audit fees and computer services to the training trading account budget.

Departmental receipts

	2024/25					2025/26				
	Adjusted estimate	Outcome				Budget estimate	Adjusted estimate	Adjusted receipts estimate/ Total (%)	Actual receipts	
		Apr 24 - Sep 24	Apr 24 - Sep 24 % of adjusted estimate	Apr 24 - Mar 25	Apr 24 - Mar 25 % of adjusted estimate				Apr 25 - Sep 25	Apr 25 - Sep 25 % of adjusted estimate
R thousand										
Departmental receipts	332	146	44.0	284	85.5	334	384	100.0	117	30.5
Sales of goods and services produced by the department	32	25	78.1	47	146.9	32	32	8.3	26	81.3
Interest, dividends and rent on land	39	—	—	—	—	39	39	10.2	—	—
Sales of capital assets	56	56	100.0	60	107.1	—	50	13.0	50	100.0
Transactions in financial assets and liabilities	205	65	31.7	177	86.3	263	263	68.5	41	15.6
Total	332	146	44.0	284	85.5	334	384	100.0	117	30.5

Revenue trends

Mid-year revenue in 2024/25 was R146 000, 44 per cent of the adjusted estimate of R332 000, whereas revenue for the first half of 2025/26 was R117 000, 30.5 per cent of the adjusted estimate of R384 000. Compared to the first half of 2024/25, revenue over the same period in 2025/26 decreased by R29 000, 20 per cent. This was primarily due to financial asset and liability transactions in the first half of 2024/25 that will be recognised only at the end of 2025/26.

